

INDICATIVE ACTIVITIES	Total Budget for the Action	YEAR 1	YEAR 2	YEAR 3				
OUTPUT 1: The executives' capacities to ensure fiscal and budget transparency in the PALOP-TL are improved.								
ACTIVITY 1: Train and develop skills and capacities	Responsible Partie: UNDP / Implementing Partners: PALOP-TL MoF							
A.1.1. Academic post-graduation courses in Portuguese Language focusing on PFM and customized to PALOP-TL context								
A.1.2. Professional practice enhancement training events (face2face and/or eLearning courses)								
A.1.3. Peer tutorial support using south-south and triangular cooperation approach.								
A.1.4. Study visits for exchanges of experiences.								
A.1.5. Targeted/highly specialized technical assistance through experts/individual contractors.								
Consultancies & contractual services - individual & companies	\$ 141,188.92	\$ 28,430.00	\$ 68,232.00	\$ 44,526.92				
71200 - International Consultants	\$ 59,703.01	\$ 14,215.00	\$ 28,430.00	\$ 17,058.01				
72100 - Contractual Services-Companies	\$ 81,485.91	\$ 14,215.00	\$ 39,802.00	\$ 27,468.91				
Travel	\$ 59,179.89	\$ 17,103.49	\$ 22,744.00	\$ 19,332.40				
71600 - Travel	\$ 59,179.89	\$ 17,103.49	\$ 22,744.00	\$ 19,332.40				
Communication, Visibility & Audiovisual&Print Prod Costs	\$ 22,838.62	\$ 5,970.30	\$ 9,255.45	\$ 7,612.87				
72400 - Communic & Audio Visual Equip	\$ 22,838.62	\$ 5,970.30	\$ 9,255.45	\$ 7,612.87				
Training, Workshops & Conferences	\$ 177,419.78	\$ 49,187.14	\$ 66,162.43	\$ 62,070.21				
75700 - Training, Workshops and Confer	\$ 177,419.78	\$ 49,187.14	\$ 66,162.43	\$ 62,070.21				
Subtotal Activity 1 (7% indirect eligible cost not included)	\$ 400,627.21	\$ 100,690.93	\$ 166,393.88	\$ 133,542.40				
ACTIVITY 2: Promote information dissemination and sensitization campaigns	Responsible Partie: UNDP / Implementing Partners: PALOP-TL MoF							
A.2.1. Information and sensitization campaigns using audio-visual means.								
A.2.2. Town-hall meetings.								
A.2.3. Publication of newsletters, Publicity in newspapers and other type of sensitization initiatives using print media.								
Consultancies & contractual services - individual & companies					\$ 71,370.70	\$ 18,314.99	\$ 29,265.48	\$ 23,790.24
72100 - Contractual Services-Companies					\$ 71,370.70	\$ 18,314.99	\$ 29,265.48	\$ 23,790.24
Communication, Visibility & Audiovisual&Print Prod Costs	\$ 71,370.70	\$ 18,314.99	\$ 29,265.48	\$ 23,790.24				
74200 - Audio Visual&Print Prod Costs	\$ 71,370.70	\$ 18,314.99	\$ 29,265.48	\$ 23,790.24				
Subtotal Activity 2 (7% indirect eligible cost not included)	\$ 142,741.40	\$ 36,629.97	\$ 58,530.96	\$ 47,580.47				
ACTIVITY 3: Promote legal and institutional reforms.	Responsible Partie: UNDP / Implementing Partners: PALOP-TL MoF							
A.3.1. Peer tutorial support using south-south and triangular cooperation approach								
A.3.2. Targeted/highly specialized technical assistance through experts/individual contractors.								
A.3.3. Study visits for exchanges of experiences.								
Consultancies & contractual services - individual & companies					\$ 57,997.20	\$ 14,783.60	\$ 28,430.00	\$ 14,783.60
71400 - Contractual Services					\$ 57,997.20	\$ 14,783.60	\$ 28,430.00	\$ 14,783.60
Travel	\$ 61,227.95	\$ 15,655.64	\$ 25,102.71	\$ 20,469.60				
71600 - Travel	\$ 61,227.95	\$ 15,655.64	\$ 25,102.71	\$ 20,469.60				
Communication, Visibility & Audiovisual&Print Prod Costs	\$ 15,225.75	\$ 3,980.20	\$ 6,170.30	\$ 5,075.25				

72400 - Communic & Audio Visual Equip	\$ 15,225.75	\$ 3,980.20	\$ 6,170.30	\$ 5,075.25
Training, Workshops & Conferences	\$ 34,510.38	\$ -	\$ 18,518.40	\$ 15,991.98
75700 - Training, Workshops and Confer	\$ 34,510.38		\$ 18,518.40	\$ 15,991.98
Subtotal Activity 3 (7% indirect eligible cost not included)	\$ 168,961.28	\$ 34,419.44	\$ 78,221.41	\$ 56,320.43
ACTIVITY 4: Carry out procurement and enhancement of ICT systems.	Responsible Partie: UNDP / Implementing Partners: PALOP-TL MoF			
A.4.1. Peer tutorial support using south-south and triangular cooperation.				
A.4.2. Targeted/highly specialized technical assistance through experts/individual contractors				
A.4.3. Procurement, including Hardware, software and IMS.				
A.4.4. Study visits for exchanges of experiences.				
Consultancies & contractual services - individual & companies	\$ 255,540.96	\$ 96,332.96	\$ 90,976.00	\$ 68,232.00
72100 - Contractual Services-Companies	\$ 255,540.96	\$ 96,332.96	\$ 90,976.00	\$ 68,232.00
Equipment, Materials & Supplies	\$ 115,586.62	\$ -	\$ 60,109.44	\$ 55,477.19
72800 - Information Technology Equipmt			\$ 60,109.44	\$ 55,477.19
Subtotal Activity 4 (7% indirect eligible cost not included)	\$ 371,127.59	\$ 96,332.96	\$ 151,085.44	\$ 123,709.19
ACTIVITY 5: Promote community of practices through a south-south and triangular facility.	Responsible Partie: UNDP / Implementing Partners: PALOP-TL MoF			
A.5.1. Community of Practices (CoP) based in high-level working groups gathering representatives of MoF to address (a) PFMS, (b) budget transparency, and (c) Open Government Partnership adherence challenges and issues.				
A.5.2. Community of Practices based in Seminars of exchanges of experiences and Grand Conferences involving state (MoF, SAI and other independent external control institutions, Parliament) and non-state (civil society organisations and regional platforms) actors of the PFMS.				
A.5.3. Publication of relevant bibliography in Portuguese Language.				
Travel				
71600 - Travel	\$ 72,322.29	\$ 28,358.91	\$ 43,963.38	\$ -
Communication, Visibility & Audiovisual&Print Prod Costs	\$ 11,419.31	\$ 2,985.15	\$ 4,627.72	\$ 3,806.44
74200 - Audio Visual&Print Prod Costs	\$ 11,419.31	\$ 2,985.15	\$ 4,627.72	\$ 3,806.44
Training, Workshops & Conferences	\$ 144,644.61	\$ 28,358.93	\$ 43,963.38	\$ 72,322.30
75700 - Training, Workshops and Confer	\$ 144,644.61	\$ 28,358.93	\$ 43,963.38	\$ 72,322.30
Subtotal Activity 5 (7% indirect eligible cost not included)	\$ 228,386.21	\$ 59,702.99	\$ 92,554.48	\$ 76,128.74
TOTAL BUDGET HEADING 1 / OUTPUT 1 (Direct Costs) - 7% indirect costs not included	\$ 1,311,843.68	\$ 327,776.29	\$ 546,786.17	\$ 437,281.22
OUTPUT 2: The supreme audit institutions and other relevant external control institutions' capacities to ensure external audit/control over PFMS in the PALOP-TL are enhanced.				
ACTIVITY 6: Train and develop skills and capacities.	Responsible parties: UNDP, SAI & Other relevant external control institutions.			
A.6.1. Academic post-graduation courses in Portuguese Language focusing on PFM and customized to PALOP-TL context				
A.6.2. Professional practice enhancement training events (face2face and/or eLearning courses)				
A.6.3. Peer tutorial support using south-south and triangular cooperation approach.				
A.6.4. Study visits for exchanges of experiences.				
A.6.5. Targeted/highly specialized technical assistance through experts/individual contractors.				
Consultancies & contractual services - individual & companies	\$ 382,293.09	\$ 121,973.34	\$ 157,519.37	\$ 102,800.38
71200 - International Consultants	\$ 184,395.34	\$ 59,427.34	\$ 73,266.21	\$ 51,701.79
72100 - Contractual Services-Companies	\$ 197,897.75	\$ 62,546.00	\$ 84,253.16	\$ 51,098.59
Communication, Visibility & Audiovisual&Print Prod Costs	\$ 34,371.87	\$ 11,087.70	\$ 13,637.87	\$ 9,646.30
72400 - Communication & Audio Visual Equipment	\$ 34,371.87	\$ 11,087.70	\$ 13,637.87	\$ 9,646.30

Training, Workshops & Conferences	\$ 176,266.00	\$ 56,860.00	\$ 69,937.80	\$ 49,468.20
<i>75700 - Training, Workshops and Confer</i>	\$ 176,266.00	\$ 56,860.00	\$ 69,937.80	\$ 49,468.20
Subtotal Activity 6 (7% indirect eligible cost not included)	\$ 592,930.96	\$ 189,921.04	\$ 241,095.04	\$ 161,914.88
ACTIVITY 7: Promote information dissemination and sensitization campaigns.	Responsible parties: UNDP, SAI & Other relevant external control institutions.			
A.7.1. Information and sensitization campaigns using audio-visual means.				
A.7.2. Town-hall meetings.				
A.7.3. Publication of newsletters, Publicity in newspapers and other type of sensitization initiatives using print media.				
Consultancies & contractual services - individual & companies	\$ 123,386.20	\$ 39,802.00	\$ 48,956.46	\$ 34,627.74
<i>72100 - Contractual Services-Companies</i>	\$ 123,386.20	\$ 39,802.00	\$ 48,956.46	\$ 34,627.74
Communication, Visibility & Audiovisual&Print Prod Costs	\$ 147,279.33	\$ 47,349.39	\$ 58,325.04	\$ 41,604.90
<i>74200 - Audio Visual&Print Prod Costs</i>	\$ 147,279.33	\$ 47,349.39	\$ 58,325.04	\$ 41,604.90
Training, Workshops & Conferences	\$ 62,075.56	\$ 19,901.00	\$ 25,357.89	\$ 16,816.67
<i>75700 - Training, Workshops and Confer</i>	\$ 62,075.56	\$ 19,901.00	\$ 25,357.89	\$ 16,816.67
Subtotal Activity 7 (7% indirect eligible cost not included)	\$ 332,741.09	\$ 107,052.39	\$ 132,639.39	\$ 93,049.31
ACTIVITY 8: Promote legal and institutional reforms.	Responsible parties: UNDP, SAI & Other relevant external control institutions.			
A.8.1. Peer tutorial support using south-south and triangular cooperation approach				
A.8.2. Targeted/highly specialized technical assistance through experts/individual contractors.				
A.8.3. Study visits for exchanges of experiences.				
Consultancies & contractual services - individual & companies	\$ 135,724.82	\$ 43,782.20	\$ 53,852.11	\$ 38,090.51
<i>71200 - International Consultants</i>	\$ 135,724.82	\$ 43,782.20	\$ 53,852.11	\$ 38,090.51
Travel	\$ 109,669.58	\$ 34,116.00	\$ 45,872.66	\$ 29,680.92
<i>71600 - Travel</i>	\$ 109,669.58	\$ 34,116.00	\$ 45,872.66	\$ 29,680.92
Communication, Visibility & Audiovisual&Print Prod Costs	\$ 22,914.58	\$ 7,391.80	\$ 9,091.91	\$ 6,430.87
<i>74200 - Audio Visual&Print Prod Costs</i>	\$ 22,914.58	\$ 7,391.80	\$ 9,091.91	\$ 6,430.87
Training, Workshops & Conferences	\$ 95,145.36	\$ 30,713.04	\$ 41,302.36	\$ 23,129.96
<i>75700 - Training, Workshops and Confer</i>	\$ 95,145.36	\$ 30,713.04	\$ 41,302.36	\$ 23,129.96
Subtotal Activity 8 (7% indirect eligible cost not included)	\$ 363,454.34	\$ 116,003.04	\$ 150,119.04	\$ 97,332.26
ACTIVITY 9: Carry out procurement and enhancement of ICT systems.	Responsible parties: UNDP, SAI & Other relevant external control institutions.			
A.9.1. Peer tutorial support using south-south and triangular cooperation.				
A.9.2. Targeted/highly specialized technical assistance through experts/individual contractors				
A.9.3. Procurement, including Hardware, software and IMS.				
A.9.4. Study visits for exchanges of experiences.				
Consultancies & contractual services - individual & companies	\$ 89,097.95	\$ 28,430.00	\$ 35,933.85	\$ 24,734.10
<i>72100 - Contractual Services-Companies</i>	\$ 89,097.95	\$ 28,430.00	\$ 35,933.85	\$ 24,734.10
Equipment, Materials & Supplies	\$ 243,643.13	\$ 78,622.39	\$ 96,705.54	\$ 68,315.20
<i>72800 - Information Technology Equipmnt</i>	\$ 243,643.13	\$ 78,622.39	\$ 96,705.54	\$ 68,315.20
Subtotal Activity 9 (7% indirect eligible cost not included)	\$ 332,741.08	\$ 107,052.39	\$ 132,639.39	\$ 93,049.30
ACTIVITY 10: Promote community of practices through a south-south and triangular facility.	Responsible parties: UNDP, SAI & Other relevant external control institutions.			
A.10.1. Technical and financial support to the institutional development and implementation of the strategic plan of the OISC CPLP.				
A.10.2. Community of Practices (CoP) based in high-level working groups gathering representatives of SAI to address (a) external control of PFMS, and (b) SAI-PMF exercises.				

A.10.3. Community of Practices based in Seminars of exchanges of experiences and Grand Conferences involving state (MoF, other independent external control institutions, and Parliaments) and non-state (civil society organisations and regional platforms) actors of the PFMS.				
A.10.4. Publication of relevant bibliography in Portuguese Language.				

Travel	\$ 186,036.07	\$ 61,133.14	\$ 75,307.49	\$ 49,595.44
<i>71600 - Travel</i>	\$ 186,036.07	\$ 61,133.14	\$ 75,307.49	\$ 49,595.44

Communication, Visibility & Audiovisual&Print Prod Costs	\$ 22,914.58	\$ 7,391.80	\$ 9,091.91	\$ 6,430.87
<i>72400 - Communic & Audio Visual Equip</i>	\$ 22,914.58	\$ 7,391.80	\$ 9,091.91	\$ 6,430.87

Training, Workshops & Conferences	\$ 154,503.69	\$ 47,478.10	\$ 65,719.64	\$ 41,305.95
<i>75700 - Training, Workshops and Confer</i>	\$ 154,503.69	\$ 47,478.10	\$ 65,719.64	\$ 41,305.95

Subtotal Activity 10 (7% indirect eligible cost not included)	\$ 363,454.34	\$ 116,003.04	\$ 150,119.04	\$ 97,332.26
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TOTAL BUDGET HEADING 2 / OUTPUT 2 (Direct Costs) - 7% indirect costs not included	\$ 1,985,321.82	\$ 636,031.91	\$ 806,611.90	\$ 542,678.01
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OUTPUT 3: The capacities of Parliaments and CSO to ensure effective legislative oversight and social monitoring of PFMS in the PALOP-TL are strengthened.

ACTIVITY 11: Train and develop skills and capacities.	
A.11.1. Academic post-graduation courses in Portuguese Language focusing on PFM and customized to PALOP-TL context	Responsible parties: Parliaments, Parliamentarians, AP CPLP (including F CPLP), CSOs, Media and High-Education institutions.
A.11.2. Professional practice enhancement training events (face2face and/or eLearning courses)	
A.11.3. Peer tutorial support using south-south and triangular cooperation approach.	
A.11.4. Study visits for exchanges of experiences.	
A.11.5. Targeted/highly specialized technical assistance through experts/individual contractors.	

Consultancies& Contratual Services - Individual & Companies Services	\$ 170,160.66	\$ 63,256.75	\$ 67,052.16	\$ 39,851.75
<i>72100 - Contractual Services-Companies</i>	\$ 170,160.66	\$ 63,256.75	\$ 67,052.16	\$ 39,851.75

Travel	\$ 76,476.70	\$ 28,430.00	\$ 30,135.80	\$ 17,910.90
<i>71600 - Travel</i>	\$ 76,476.70	\$ 28,430.00	\$ 30,135.80	\$ 17,910.90

Communication, Visibility & Audiovisual&Print Prod Costs	\$ 28,678.76	\$ 10,661.25	\$ 11,300.93	\$ 6,716.59
<i>74200 - Audio Visual&Print Prod Costs</i>	\$ 28,678.76	\$ 10,661.25	\$ 11,300.93	\$ 6,716.59

Training, Workshops & Conferences	\$ 200,008.07	\$ 78,087.88	\$ 86,162.00	\$ 35,758.18
<i>75700 - Training, Workshops and Confer</i>	\$ 200,008.07	\$ 78,087.88	\$ 86,162.00	\$ 35,758.18

Subtotal Activity 11 (7% indirect eligible cost not included)	\$ 475,324.19	\$ 180,435.88	\$ 194,650.88	\$ 100,237.42
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ACTIVITY 12: Promote information dissemination and sensitization campaigns.	
A.12.1. Information and sensitization campaigns using audio-visual means.	Responsible parties: Parliaments, Parliamentarians, AP CPLP (including F CPLP), CSOs, Media and High-Education institutions.
A.12.2. Town-hall meetings.	
A.12.3. Publication of newsletters, Publicity in newspapers and other type of sensitization initiatives using print media.	

Consultancies & contractual services - individual & companies	\$ 107,067.38	\$ 39,802.00	\$ 42,190.12	\$ 25,075.26
<i>72100 - Contractual Services-Companies</i>	\$ 107,067.38	\$ 39,802.00	\$ 42,190.12	\$ 25,075.26

Communication, Visibility & Audiovisual&Print Prod Costs	\$ 137,658.06	\$ 51,174.00	\$ 54,244.44	\$ 32,239.62
<i>74200 - Audio Visual&Print Prod Costs</i>	\$ 137,658.06	\$ 51,174.00	\$ 54,244.44	\$ 32,239.62

Training, Workshops & Conferences	\$ 85,147.19	\$ 32,178.23	\$ 35,248.67	\$ 17,720.28
<i>75700 - Training, Workshops and Confer</i>	\$ 85,147.19	\$ 32,178.23	\$ 35,248.67	\$ 17,720.28

Subtotal Activity 12 (7% indirect eligible cost not included)	\$ 329,872.63	\$ 123,154.23	\$ 131,683.23	\$ 75,035.16
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ACTIVITY 13: Promote legal and institutional reforms.	
A.13.1. Peer tutorial support using south-south and triangular cooperation approach	Responsible parties: Parliaments, Parliamentarians, AP CPLP (including F

A.13.2. Targeted/highly specialized technical assistance through experts/individual contractors.	CPLP), CSOs, Media and High-Education institutions.			
A.13.3. Study visits for exchanges of experiences.				
Consultancies & contractual services - individual & companies	\$ 152,953.40	\$ 56,860.00	\$ 60,271.60	\$ 35,821.80
<i>71200 - International Consultants</i>	<i>\$ 76,476.70</i>	<i>\$ 28,430.00</i>	<i>\$ 30,135.80</i>	<i>\$ 17,910.90</i>
<i>72100 - Contractual Services-Companies</i>	<i>\$ 76,476.70</i>	<i>\$ 28,430.00</i>	<i>\$ 30,135.80</i>	<i>\$ 17,910.90</i>
Travel	\$ 89,860.12	\$ 33,405.25	\$ 35,409.57	\$ 21,045.31
<i>71600 - Travel</i>	<i>\$ 89,860.12</i>	<i>\$ 33,405.25</i>	<i>\$ 35,409.57</i>	<i>\$ 21,045.31</i>
Communication, Visibility & Audiovisual&Print Prod Costs	\$ 17,207.26	\$ 6,396.75	\$ 6,780.56	\$ 4,029.95
<i>74200 - Audio Visual&Print Prod Costs</i>	<i>\$ 17,207.26</i>	<i>\$ 6,396.75</i>	<i>\$ 6,780.56</i>	<i>\$ 4,029.95</i>
Training, Workshops & Conferences	\$ 69,851.85	\$ 26,492.25	\$ 29,221.51	\$ 14,138.09
<i>75700 - Training, Workshops and Confer</i>	<i>\$ 69,851.85</i>	<i>\$ 26,492.25</i>	<i>\$ 29,221.51</i>	<i>\$ 14,138.09</i>
Subtotal Activity 13 (7% indirect eligible cost not included)	\$ 329,872.63	\$ 123,154.25	\$ 131,683.23	\$ 75,035.15
ACTIVITY 14: Carry out procurement and enhancement of ICT systems.	Responsible parties: Parliaments, Parliamentarians, AP CPLP (including F CPLP), CSOs, Media and High-Education institutions.			
A.14.1. Peer tutorial support using south-south and triangular cooperation.				
A.14.2. Targeted/highly specialized technical assistance through experts/individual contractors				
A.14.3. Procurement, including hardware, software for parliamentary and legislative IMS and CSO platforms ICT systems to simplify budget and expenditure information.				
A.14.4. Study visits for exchanges of experiences.				
Consultancies & contractual services - individual & companies	\$ 168,248.74	\$ 62,546.00	\$ 66,298.76	\$ 39,403.98
<i>72100 - Contractual Services-Companies</i>	<i>\$ 168,248.74</i>	<i>\$ 62,546.00</i>	<i>\$ 66,298.76</i>	<i>\$ 39,403.98</i>
72800 - Information Technology Equipmnt	\$ 206,679.44	\$ 80,025.65	\$ 87,644.89	\$ 39,008.89
<i>72800 - Information Technology Equipmnt</i>	<i>\$ 206,679.44</i>	<i>\$ 80,025.65</i>	<i>\$ 87,644.89</i>	<i>\$ 39,008.89</i>
Subtotal Activity 14 (7% indirect eligible cost not included)	\$ 374,928.18	\$ 142,571.65	\$ 153,943.65	\$ 78,412.87
ACTIVITY 15: Promote community of practices through a south-south and triangular facility.	Responsible parties: Parliaments, Parliamentarians, AP CPLP (including F CPLP), CSOs, Media and High-Education institutions.			
A.15.1. Technical and financial support to the institutional development and implementation of the strategic plan of the AP CPLP (particular focus on the FP-CPLP, parliamentary administration CoP within the AP CPLP).				
A.15.2. Community of Practices (CoP) based in high-level working groups gathering representatives of legislative budget committees, parliament administration and parliamentarians to address legislative budget oversight.				
A.15.3. Community of Practices (CoP) based in high-level working groups gathering representatives of civil society organisations, media and academia to address legislative openness, access to budget information and participation of the public in the budgetary processes.				
A.15.4. Community of Practices based in Seminars of exchanges of experiences and Grand Conferences involving state (MoF, SAI and other independent external control institutions) and non-state (Women and other relevant parliamentary Caucuses, civil society organisations and regional platforms) actors of the PFMS.				
A.15.5. Publication of relevant bibliography in Portuguese Language.				
Consultancies & contractual services - individual & companies	\$ 168,248.74	\$ 62,546.00	\$ 66,298.76	\$ 39,403.98
<i>71400 - Contractual Services</i>	<i>\$ 168,248.74</i>	<i>\$ 62,546.00</i>	<i>\$ 66,298.76</i>	<i>\$ 39,403.98</i>
Travel	\$ 137,658.06	\$ 51,174.00	\$ 54,244.44	\$ 32,239.62
<i>71600 - Travel</i>	<i>\$ 137,658.06</i>	<i>\$ 51,174.00</i>	<i>\$ 54,244.44</i>	<i>\$ 32,239.62</i>
Communication, Visibility & Audiovisual&Print Prod Costs	\$ 24,819.39	\$ 10,661.25	\$ 10,575.96	\$ 3,582.18
<i>72400 - Communic & Audio Visual Equip</i>	<i>\$ 24,819.39</i>	<i>\$ 10,661.25</i>	<i>\$ 10,575.96</i>	<i>\$ 3,582.18</i>
Training, Workshops & Conferences	\$ 144,597.99	\$ 56,054.63	\$ 63,531.72	\$ 25,011.63
<i>75700 - Training, Workshops and Confer</i>	<i>\$ 144,597.99</i>	<i>\$ 56,054.63</i>	<i>\$ 63,531.72</i>	<i>\$ 25,011.63</i>

Subtotal Activity 15 (7% indirect eligible cost not included)	\$ 475,324.18	\$ 180,435.88	\$ 194,650.88	\$ 100,237.41
TOTAL BUDGET HEADING 3 / OUTPUT 3 (Direct Costs) - 7% indirect costs not included	\$ 1,985,321.81	\$ 749,751.90	\$ 806,611.89	\$ 428,958.02
IMPLEMENTATION MODALITIES / PROJECT MANAGEMENT				
ACTIVITY 16: Communications & Visibility	UNDP/PMU			
A.16.1. Dissemination of project information - social networks (website/Facebook/Twitter/YouTube) & newsletters				
A.16.2. Editing & Publication of project reports and relevant bibliography				
A.16.3. Project archive & institutional memory				
Consultancies & contractual services - individual & companies	\$ 128,032.78	\$ 40,782.26	\$ 43,625.26	\$ 43,625.26
<i>72100 - Contractual Services-Companies</i>	<i>\$ 128,032.78</i>	<i>\$ 40,782.26</i>	<i>\$ 43,625.26</i>	<i>\$ 43,625.26</i>
72400 - Communic & Audio Visual Equip	\$ 42,547.22	\$ 16,077.74	\$ 13,234.74	\$ 13,234.74
<i>72400 - Communic & Audio Visual Equip</i>	<i>\$ 42,547.22</i>	<i>\$ 16,077.74</i>	<i>\$ 13,234.74</i>	<i>\$ 13,234.74</i>
Subtotal Activity 16 (7% indirect eligible cost not included)	\$ 170,580.00	\$ 56,860.00	\$ 56,860.00	\$ 56,860.00
ACTIVITY 17: Project's inception phase	UNDP/PMU			
A.17.1. Development of ToR and recruitment of the PMU and/or all relevant personnel				
A.17.2. Preparation and agreement with all beneficiary countries stakeholders on the travel plan				
A.17.3. Formulation and approval (by Country Coordination Committees) of country Multi-Year Work Plans covering the implementation period				
A.17.4. Update of the project's and M&E plans and the exit strategy				
A.17.5. Update and refinement of the project's "Communications & Visibility"				
A.17.6. Ensure the project operational start-up				
A.17.7. Setup of project's managerial and financial tools and guidelines				
A.17.8. Daily project management activities				
A.17.9. Provide country support and ensure the travel plan's implementation				
A.17.10. Organisation of Project's steering committees (physically or virtually)				
Travel	\$ 106,555.64	\$ 106,555.64	\$ -	\$ -
<i>71600 - Travel</i>	<i>\$ 106,555.64</i>	<i>\$ 106,555.64</i>	<i>\$ -</i>	<i>\$ -</i>
Subtotal Activity 17 (7% indirect eligible cost not included)	\$ 106,555.64	\$ 106,555.64	\$ -	\$ -
ACTIVITY 18: Project Management and Office Costs	UNDP/PMU			
A.18.1. Ensure the project operational start-up				
A.18.2. Setup of project's managerial and financial tools and guidelines				
A.18.3. Daily project management activities				
A.18.4. Provide country support and ensure the travel plan's implementation				
A.18.5. Organisation of Project's steering committees (physically or virtually)				
A.18.6. Project Office Costs				
Project Personnel	\$ 2,301,679.82	\$ 767,226.61	\$ 767,226.61	\$ 767,226.61
<i>Chief Technical Advisor (P5) - UNDP proforma costs for fixed term appointment (FTA) based in Cabo Verde</i>	<i>\$ 864,535.99</i>	<i>\$ 288,178.66</i>	<i>\$ 288,178.66</i>	<i>\$ 288,178.66</i>
<i>Senior National Advisor (SNA) on external control of PFMS and budget transparency - UNDP proforma costs for a service contract based in Cabo Verde</i>	<i>\$ 147,381.12</i>	<i>\$ 49,127.04</i>	<i>\$ 49,127.04</i>	<i>\$ 49,127.04</i>
<i>Project Administrative and Finance Associate - UNDP proforma cost for a service contract based in Cabo Verde</i>	<i>\$ 110,535.84</i>	<i>\$ 36,845.28</i>	<i>\$ 36,845.28</i>	<i>\$ 36,845.28</i>
<i>Legislative oversight & openness & fiscal transparency Specialist - UNDP proforma costs for fixed term appointment (FTA) based in Cabo Verde</i>	<i>\$ 756,225.46</i>	<i>\$ 252,075.15</i>	<i>\$ 252,075.15</i>	<i>\$ 252,075.15</i>

<i>Communications & Visibility national officer - UNDP proforma cost for a service contract based in Cabo Verde</i>	\$ 113,265.12	\$ 37,755.04	\$ 37,755.04	\$ 37,755.04
<i>Monitoring & Evaluation national officer - UNDP proforma cost for a service contract based in Cabo Verde</i>	\$ 147,381.12	\$ 49,127.04	\$ 49,127.04	\$ 49,127.04
<i>Driver</i>	\$ 9,552.48	\$ 3,184.16	\$ 3,184.16	\$ 3,184.16
<i>PALOP-TL UNDP Programme & Operations units staff (programme analysts, travel clerks, finance and procurement officers) in part-time</i>	\$ 152,802.70	\$ 50,934.23	\$ 50,934.23	\$ 50,934.23
Travel	\$ 154,446.25	\$ 53,131.11	\$ 53,131.13	\$ 48,184.01
<i>71600 - Travel</i>	<i>\$ 154,446.25</i>	<i>\$ 53,131.11</i>	<i>\$ 53,131.13</i>	<i>\$ 48,184.01</i>
72800 - Information Technology Equipmnt	\$ 16,422.44	\$ 5,474.15	\$ 5,474.15	\$ 5,474.15
<i>72500 - Supplies</i>	<i>\$ 16,422.44</i>	<i>\$ 5,474.15</i>	<i>\$ 5,474.15</i>	<i>\$ 5,474.15</i>
Rental & maintenance premises	\$ 37,198.13	\$ 12,399.38	\$ 12,399.38	\$ 12,399.38
<i>73100 - rental & maintenance premises</i>	<i>\$ 37,198.13</i>	<i>\$ 12,399.38</i>	<i>\$ 12,399.38</i>	<i>\$ 12,399.38</i>
Subtotal Activity 18 (7% indirect eligible cost not included)	\$ 2,509,746.64	\$ 838,231.24	\$ 838,231.26	\$ 833,284.14
ACTIVITY 19: Monitoring & Evaluation	UNDP/PMU			
A.19.1. Country Coordination Meetings and Annual Steering Committee meetings				
A.19.2. Project monitoring and follow-up missions				
A.19.3. Project mid-term evaluation and final stakeholders review/lessons learnt				
A.19.3. Project reporting				
Travel	\$ 153,522.00	\$ 51,174.00	\$ 51,174.00	\$ 51,174.00
<i>71600 - Travel</i>	<i>\$ 153,522.00</i>	<i>\$ 51,174.00</i>	<i>\$ 51,174.00</i>	<i>\$ 51,174.00</i>
Training, Workshops & Conferences	\$ 120,393.01	\$ 40,131.48	\$ 40,130.76	\$ 40,130.76
<i>75700 - Training, Workshops and Confer</i>	<i>\$ 120,393.01</i>	<i>\$ 40,131.48</i>	<i>\$ 40,130.76</i>	<i>\$ 40,130.76</i>
Subtotal Activity 19 (7% indirect eligible cost not included)	\$ 273,915.01	\$ 91,305.48	\$ 91,304.76	\$ 91,304.76
TOTAL BUDGET HEADING 4 / OUTPUT 3 (Direct Costs) - 7% indirect costs not included	\$ 3,060,797.29	\$ 1,092,952.36	\$ 986,396.03	\$ 981,448.90
Direct Cost (EU contribution to direct cost + UNDP TRAC Funds)	\$ 8,343,285	\$ 2,806,512	\$ 3,146,406	\$ 2,390,366
Indirect Cost (EU contribution to indirect cost)	\$ 576,571	\$ 193,947	\$ 217,436	\$ 165,189
Total Cost	\$ 8,919,856	\$ 3,000,459	\$ 3,363,842	\$ 2,555,555

NB¹: For the purpose of interpreting the provisions of article 11 of the Annex II, the Budget Headings are considered at the level of Outputs.

NB²: UNDP contribution of 106,555.64 USD is not subjected to 7% indirect eligible cost.

	USD	EUR
Total EU contribution	\$ 8,813,300.00	€ 7,750,000
EU Contribution to Activities	8,236,728.97	€ 7,242,991
7% indirect eligible costs charged to the EU contributon	576,571.03	€ 507,009
UNDP Contribution to Activities ^(*)	\$ 106,555.64	
Grand Total	\$ 8,919,856	

^(*)Exchange rate € 1.1372

